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Question 1

Question Type: MultipleChoice

A project sponsor has asked the project manager to determine how soon the project can be completed. Which of the following methods can a project manager use to find this information?

Options:

- A- Scope baseline
- B- Decomposition
- C- Critical path method (CPM)
- D- Work breakdown structure (WBS)

Answer:

C

Question 2

Question Type: MultipleChoice

How can working in iterations increase the quality of the product being built?

Options:

- A- Teams have to do less planning and focus more on quality.
- B- The project manager has more time to document goals in advance.
- C- Less testing is required since it is done at the end of the project.
- D- Requirements are frequently clarified by users of the product.

Answer:

D

Question 3

Question Type: MultipleChoice

An adaptive project team is grooming the backlog for the next iteration. What does the team need to document in the user stories to determine the work needed to complete each story?

Options:

- A- Team velocity in past iterations
- B- Related epics of each story
- C- Product owner's priorities
- D- Detailed acceptance criteria

Answer:

D

Question 4

Question Type: MultipleChoice

While working in an adaptive environment, a business analyst is collaborating with other roles in drafting a product roadmap. Which three roles are involved in establishing the product roadmap? (Choose three)

Options:

- A- Project sponsor
- B- Portfolio manager
- C- End user
- D- Program manager
- E- Internal inspector

Answer:

A, C, D

Question 5

Question Type: MultipleChoice

All testing on a project has been performed successfully and all acceptance criteria have been met.

What is the next step?

Options:

- A- Set up a meeting with the sponsor.
- B- Set up a go/no-go meeting.
- C- Wait for the next sprint.
- D- Deliver the product.

Answer:

D

Question 6

Question Type: MultipleChoice

At the end of the third iteration, the project team gathers to discuss the stories to be implemented in the next iteration. What should the team do during this session?

Options:

- A- Run a spike to ensure all information available is correct and then decide which stories to implement.
- B- Develop a user story analysis based on the work done, depicting the current status, S-curve, schedule variance (SV), and planned value (PV).
- C- Plan the backlog by estimating and reprioritizing the user stories as new information becomes available.
- D- Bring up all risks for implementing the user stories and discuss possible solutions.

Answer:

C

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