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Question 1

Question Type: MultipleChoice

An organization is undergoing an agile transformation to improve its market position. Management wants minimal overhead in connection with the agile initiative and wants the agile teams to control the work in process (WIP) and ensure that iterations do not result in waste.

Which approach should be used in this scenario?

Options:

- A- Feature-driven development
- B- Extreme Programming (XP)
- C- Scrum
- D- Kanban

Answer:

B

Question 2

Question Type: MultipleChoice

A product owner adds user stories to the backlog on a daily basis. The stories are vague requests, and the product owner expects the details to be clarified once the team works on the prioritization list.

How should the team members address this challenge so that the prioritization meeting does not become a brainstorming session?

Options:

- A- Ask the product owners to invite a subject matter expert (SME) to the meeting so the prioritization meeting will be more effective.
- B- Ask the product owner to review their items with the product owner's teammates before adding user stories to the backlog.
- C- Ask the product owner to schedule a meeting with a subject matter expert (SME) to review items before adding user stories to the backlog.
- D- Ask the product owner to review the stories with the scrum master before the prioritization meeting takes place.

Answer:

B

Question 3

Question Type: MultipleChoice

Daily coordination meeting attendance has been declining recently. Those who attend have little to contribute outside of what they are currently working on. The project manager met with the team to remind them of the importance of regular, face-to-face communication. The project team feels the daily coordination meetings are not adding value.

What should the project manager do?

Options:

A- Keep the meetings because some find them valuable and assume that those not attending are working steadily and have no blockers.

B- Change the meeting to the end of the day ensure it lasts only 15 minutes and require all team members to attend.

C- Work with team members to create a wiki where they can record their current accomplishments.

D- Reduce the occurrence of meetings because team members regularly communicate with the another and the customer

Answer:

D

Question 4

Question Type: MultipleChoice

A product owner needs to elaborate on a product roadmap. How can the product owner collaborate with stakeholders to identify the features that offer maximum value?

Options:

A- Identify the product users and their high-level key activities to get their perspective because the

product is intended for them.

B- Obtain the project sponsor's perspective to get an initial idea of the features they believe the product should have to guide the development team.

C- Analyze the development team's capacity and skills because these will determine which features to include in the roadmap.

D- Create a draft of the product roadmap that the development team can use as a guide for further guidance.

Answer:

A

Question 5

Question Type: MultipleChoice

The team is working to build a new AI model that will summarize and create presentation materials for executive leaders from external and internal content. The team believes there is value in increasing the scope of work as it will benefit the organization.

Which two actions should the product owner take first? (Choose two.)

Options:

A- Determine the cost and resource requirements.

B- Create a spike to determine the dependencies.

C- Create a change request to formalize the requirements.

D- Seek executive approval on the approach.

E- Determine the purpose and value proposition on the approach.

Answer:

D, E

Question 6

Question Type: MultipleChoice

A user interface (UI) developer has features for channels ready for review. During the team review, the architect is disappointed that Splunk software has not been implemented for better server and client logs. The architect insists on the implementation of Splunk software, which will impact the release

date.

Which one of the following is the ideal option for the team to resolve this conflict?

Options:

- A- Have the team brainstorm and propose error logging at the client level, which will have a higher impact with less effort within the release timeline.
- B- The product owner should explain to the architect that monitoring, alerting, and logging are not essential for the customer and can be prioritized post-release.
- C- Inform the sponsor that features are being added and will extend the release date after getting approval and communicating this to the architect.
- D- Ask the developer to build and let the testing be postponed until after the release, and inform the architect that the feature will be implemented.

Answer:

A

Question 7

Question Type: MultipleChoice

An agile coach is working on a software development project. Their team is approaching the sprint deadline, but their client is requesting to include additional features that will bring added value.

What should the agile coach do to address this requirement?

An agile coach is working on a software development project. Their team is approaching the sprint deadline, but their client is requesting to include additional features that will bring added value.

What should the agile coach do to address this requirement?

Options:

- A- Explain to the client that the sprint deadline is approaching and the feature can be included in the next iteration.
- B- Remind the team and the client of the importance of assessing the risks of these features before deciding to include them
- C- Negotiate with the team to add the additional features in this sprint because they are important requirements.
- D- Ask the client for an extension of the deadline to enable delivery of this sprint with the additional features.

Answer:

A

Question 8

Question Type: MultipleChoice

A business analyst has been assigned to optimize a process to deliver healthcare services to patients in a clinic. In creating a value stream map, what will the business analyst's key observations include?

Options:

- A- Process breakdowns and workflow
- B- Wait times and cycle times
- C- Process maps and story points
- D- Activity sequences and earned value (EV)

Answer:

B

Question 9

Question Type: MultipleChoice

What should a product owner do when a new stakeholder is complaining that they are not receiving the relevant financial data regarding the project.

Options:

- A- Work with the scrum master to give the stakeholder access to the related information radiator
- B- Invite the stakeholder to the next sprint planning session so they can ask questions of the team
- C- Ask the team to prepare the requested data in the next iteration
- D- Direct the stakeholder to the project team so they can provide more data

Answer:

A

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