Prepare Smart for Success Free PMI PgMP Exam Questions and Answers

Ready to pass faster? Grab free and updated PMI Program Management Professional exam PDF questions now. Get authentic PgMP dumps packed with verified answers and secure your certification success with PrepBolt PgMP exam pdf questions and answers.

Thank you for Downloading PgMP exam PDF Demo

https://prepbolt.com/PgMP.html

Question 1

A program manager is identifying and verifying risks as outlined in the risk management plan.

The results will be recorded in which of the following?

Options:

A- Risk register
B- Risk monitoring and control
C- Risk response planning
D- Risk mitigation strategy

Answer:

A

Question 2

After taking over a program, a program manager reviews the program's status and discovers that stakeholders do not know how the program is performing in relation to schedule and costs. The program manager establishes earned value (EV) metrics and determines that the program has a budget of US$2.1 million, is three months into a nine-month timeline, and the planned value (PV) at the three-month point should be US$320,000. The program has spent US$350,000 and the EV is US$340,000.

Based on this information, the program manager determines which of the following?

Options:

A- The schedule is US$30,000 under budget
B- The cost is US$20,000 under budget
C- The schedule is US$10,000 over budget
D- The cost is US$20,000 over budget

Answer:

D

Question 3

Stakeholders ask the program manager to assess reasons for the project's delay and provide a report. Also, the program manager must identify steps to be taken to ensure the program will finish on time and within budget.

The program manager distributes information in accordance with which of the following?

Options:

A- Stakeholder engagement plan
B- Program governance charter
C- Schedule management plan
D- Communications management plan

Answer:

D

Question 4

The program director of a four-year program, estimated to require 600,000 person-days effort, notices that team morale has decreased over the last three months. The program is at a critical stage with 70% completion

through the test phase. A number of defects are found that result in teams working additional hours. The program director requests that the program management office (PMO) gather metrics to monitor the situation.

Which of the following metrics should the PMO capture on a monthly basis?

Options:

A- Billable hours charged to the program, non-billable hours charged to the program, quantity of defects per full-time equivalent (FTE)

B- Absenteeism rate, staff turnover, quantity of defects, total hours worked, average number of FTEs

C- Amount of hours spent on rework of software coding, retesting, and on non-rework activities

D- Absenteeism rate, staff turnover and leave liability

Answer:

B

Question 5

Question Type: MultipleChoice

An organization must accelerate a product to market. The program manager completes the preliminary program steps and holds a kick-off meeting. Project managers submit their preliminary schedules for review.

What should the program manager do next?

Options:

A- Assign resources to the schedule and report the revised delivery date to the project managers.

B- Work with the project managers to refine the project schedules and deliverables to align with the program milestones.

C- Revise the project schedules to meet the program schedule and communicate to stakeholders.

D- Integrate the project schedules into the program schedule and report the revised delivery date to the project managers.

Answer:

B

Question 6

Question Type: MultipleChoice

During the program execution stage, the component project manager responsible for testing estimates that budgeted hours may exceed 200 hours.

What should the program manager do?

A- Communicate to the program sponsor regarding the additional estimated cost and request a change order.
B- Determine which component projects have excess capacity and rebalance those resources to the project that needs additional hours.
C- Request that the project manager make the team members work additional hours and not bill the project.
D- Talk with the project manager and find ways to reduce hours in another part of the project.

Answer:

B

Question 7

Question Type: MultipleChoice

A program manager has a multiple-project program that is scheduled to be completed by year's end. During the program delivery phases of the projects, several mandatory changes are identified that would extend the program's completion date.

What is the next step for the program manager?

Options:

A- Apply resource leveling to ensure the program is completed on schedule
B- Update the schedule to reflect the extended completion date
C- Adjust working hours to ensure the program is completed on schedule
D- Submit a change request to extend the program schedule

Answer:

D

Question 8

Question Type: MultipleChoice

In preparation for the development and submission of the program master schedule to a client, the program manager meets with the component project manager and master program scheduler to

discuss the work breakdown structure (WBS).

During the meeting, the master scheduler indicates that the master program schedule should include which of the following?

Options:

A- Program benefits and all component project activities
B- Component resources and their activity assignment/responsibility metrics
C- Program-level activities and integrated component projects
D- Program activities, component activities, and all other work

Answer:

D

Question 9

Question Type: MultipleChoice

A program manager has four projects pending approval. Senior management asks the program manager to identify a project for potential elimination based on the return on investment. The program manager has the following information to guide and support the decision:

Which project should the program manager select to be cancelled?

Options:

A- Project A
B- Project B
C- Project C
D- Project D

Answer:

D

Thank You for trying PgMP PDF Demo

To try our PgMP practice exam software visit link below

https://prepbolt.com/PgMP.html

Start Your PgMP Preparation

Use Coupon "SAVE50" for extra 50% discount on the purchase of Practice Test Software. Test your PgMP preparation with actual exam questions.